Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

For the 2020 calendar year, or tax year beginning 09/01/20, and ending 08/31/21 C Name of organization FLICKINGER CENTER FOR THE D Employer identification number Check if applicable: PERFORMING ARTS Address change Doing business as 85-0326369 Name change Number and street (or P.O. box if mail is not delivered to street address) 575-437-2202 1110 NEW YORK AVENUE Initial return Final return/ City or town, state or province, country, and ZIP or foreign postal code terminated ALAMOGORDO NM 88310 591,330 G Gross receipts \$ Amended return Name and address of principal officer: H(a) Is this a group return for subordinates? Application pending CINDY STONG 1110 NEW YORK AVE H(b) Are all subordinates included? If "No," attach a list. See instructions ALAMOGORDO NM 88310 Tax-exempt status X 501(c)(3) 501(c) () (insert no.) Website: ▶ flickingercenter.com H(c) Group exemption number ▶ X Corporation Trust Form of organization: Year of formation: M State of legal domicile: Part I Summary 1 Briefly describe the organization's mission or most significant activities: Activities & Governance 2 Check this box | if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 10 4 Number of independent voting members of the governing body (Part VI, line 1b) 10 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 13 6 Total number of volunteers (estimate if necessary) 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 b Net unrelated business taxable income from Form 990-T, Part I, line 11 **Current Year** 8 Contributions and grants (Part VIII, line 1h) 127,231 399,855 Revenue 9 Program service revenue (Part VIII, line 2g) 94,005 11,091 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 3,550 96,846 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 24,171 -9,488 248,957 12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 498,304 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 0 14 Benefits paid to or for members (Part IX, column (A), line 4) 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 111,644 98,210

 16a Professional fundraising fees (Part IX, column (A), line 11e)

 b Total fundraising expenses (Part IX, column (D), line 25)

 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 210,019 141,745 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 321,663 239,955 -72,706 258,349 19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 20 Total assets (Part X, line 16) 745,206 1,029,421 21 Total liabilities (Part X, line 26) 99,423 125,289 645,783 22 Net assets or fund balances. Subtract line 21 from line 20 904,132 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign CINDY STONG Here PRESIDENT Type or print name and title Print/Type preparer's name PTIN Preparer's signature Check Paid 02/11/22 self-employed Scott Northam, CPA P01248823 Preparer Scott Northam 47-4231565 Firm's EIN ▶ Firm's name **Use Only** 1035 Mechem Dr Ruidoso, NM 575-258-5559 88345-7047 May the IRS discuss this return with the preparer shown above? See instructions X Yes No

Form 990 (202	0) FLICKINGER C			-0326369	Page 2
Part III	Statement of Program			s Part III	
1 Briefly de	escribe the organization's mis	sion:	or note to any line in this	s Part III	<u>A</u>
	chedule O				

	5 TV 1 5 TV 1 5 SSC 6 8 West	to a larger at the same of the same at the same at the same at the same at			
	organization undertake any sig	gnificant program service	s during the year which were	not listed on the	
	m 990 or 990-EZ?			693 CO 3 CO	Yes X No
	describe these new services				
	organization cease conducting	, or make significant cha	nges in how it conducts, any	program	
services	* A first a construct a construction construction				Yes X No
	describe these changes on S		for each of its three largest w	rogram services, as measured by	
				of grants and allocations to others,	
	expenses, and revenue, if any			grants and anocations to others,	
	expenses, and revenue, it an	y, for oddir program scrvi	oc reported.		
4a (Code:) (Expenses \$	217,440 in	cluding grants of \$) (Revenue \$	11,091
PROGRA	M SERVICES PRO	DUCTION COST	יפ		

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4h (Code:) (Expenses \$	in	cluding grants of \$) (Revenue \$	
70.T / 70) (Revenue \$	
4 F.T	011011011011011011010101010			*********************	
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4c (Code: N/A) (Expenses \$	inc	cluding grants of \$) (Revenue \$	
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4d Other pro	ogram services (Describe on S	Schedule O.)			
(Expense	es \$	including grants of \$		(Revenue \$)
4e Total pro	gram service expenses	217,44	:0		

Form 990 (2020) FLICKINGER CENTER FOR THE 85-0326369 Page 3 **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," X complete Schedule A 1 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? X 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to 3 candidates for public office? If "Yes," complete Schedule C, Part I X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II X Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 X Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I X Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II X Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, \mathbf{x} complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV X 9 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V X 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI X b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII X 11b Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII X Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X 11d X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f \mathbf{x} 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete

X Schedule D, Parts XI and XII 12a Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional X Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 13 13 Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, b fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV \mathbf{x} 14b 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 X Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16

Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions

17 X

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

18 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?

18 If "Yes," complete Schedule G, Part III

19 X

If "Yes," complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20b

21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II.

X

X

16

17

Page 4 Checklist of Required Schedules (continued) Yes No Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III X 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J X 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a X 24a Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X 25a b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I X 25b Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current 26 or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II \mathbf{x} 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III X 27 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes." complete Schedule L, Part IV 28a A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV b X 28b A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV X 28c Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 29 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M X 30 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 \mathbf{x} 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II X Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I X 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III. or IV, and Part V, line 1 34 X Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 \mathbf{x} 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI X Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O. X Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V No Yes 0 Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 0 1b Did the organization comply with backup withholding rules for reportable payments to vendors and

reportable gaming (gambling) winnings to prize winners?

Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? X 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? X 3a If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? X If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? X 5a 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? C Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes." did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the 8 sponsoring organization have excess business holdings at any time during the year? 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b b Section 501(c)(7) organizations. Enter: 10 Initiation fees and capital contributions included on Part VIII, line 12 a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities b Section 501(c)(12) organizations. Enter: 11 Gross income from members or shareholders a Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand C Did the organization receive any payments for indoor tanning services during the tax year? X 14a 14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or 15 excess parachute payment(s) during the year? X 15 If "Yes," see instructions and file Form 4720, Schedule N. X 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O.

85-0326369 Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Enter the number of voting members of the governing body at the end of the tax year 10 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent 10 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? X Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O... X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes 10a Did the organization have local chapters, branches, or affiliates? X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 X 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? b 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 X Did the organization have a written document retention and destruction policy? 14 X 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official X 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure 17 List the states with which a copy of this Form 990 is required to be filed ▶ **NM** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records ACCOUNTING DIRECTOR 1110 NEW YORK AVE

ALAMOGORDO

2830 02/11/2022 3:25 PM Form 990 (2020) FLICKINGER CENTER FOR THE 85-0326369 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (C) Unrelated Total revenue function revenue from tax under Contributions, Gifts, Grants and Other Similar Amounts 1a Federated campaigns 1a **b** Membership dues 1b c Fundraising events 1c d Related organizations 1d 1e e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 1f 399,855 g Noncash contributions included in lines 1a-1f 1g 399,855 h Total. Add lines 1a-1f. Business Code 7,070 7,070 2a TAILGATE SERIES Program Service 3,421 3,421 SPECIAL EVENTS 600 600 PROGRAM AD SALES f All other program service revenue 11,091 g Total. Add lines 2a-2f. Investment income (including dividends, interest, and other similar amounts) 31,232 31,232 Income from investment of tax-exempt bond proceeds Royalties (i) Real (ii) Personal 12,368 6a Gross rents 6a 2,852 **b** Less: rental expenses 9,516 c Rental inc. or (loss) 9,516 9,516 Net rental income or (loss) Gross amount from (ii) Other (i) Securities sales of assets 130,160 7a other than inventory b Less: cost or other 64,546 basis and sales exps. 7b 65,614 c Gain or (loss) 7c 65,614 d Net gain or (loss) 65,614 8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 8a b Less: direct expenses c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9a b Less: direct expenses 9b c Net income or (loss) from gaming activities

6,494

-19,134

130

130

498,304

130

108,067

25,628

Business Code

10a

10b

-9,618 Form 990 (2020)

-19,134

10a Gross sales of inventory, less

MISCELLANEOUS

Total. Add lines 11a-11d

returns and allowances

c Net income or (loss) from sales of inventory

d All other revenue

Total revenue. See instructions

b Less: cost of goods sold

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a resp	onse or note to any line in	this Part IX		
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	90,466	85,943	4,523	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	_			-
9	Other employee benefits				
10	Payroll taxes	7,744	7,357	387	
11	Fees for services (nonemployees):				
a	Management	424		404	
b	Legal	434	707	434	
C	Accounting	1,454	727	727	
d	Lobbying Professional fundaciona considera See Red IV/ line 47				
e f	Professional fundraising services. See Part IV, line 17				
	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column				
g	(A) amount, list line 11g expenses on Schedule O.)				
12	Advertising and promotion	18,815	18,815		
13	Office expenses	5,890	4,813	1,077	
14	Information technology	3,050	1,013	1/0//	
15	Royalties		3,410.64		
16	Occupancy	27,147	23,707	3,440	
17	Travel	•	•	•	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	641		641	
20	Interest	52		52	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	33,904	32,209	1,695	
23	Insurance	14,709	12,650	2,059	***************************************
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	14 000		- 1-0	
a	OTHER EXPENSES	14,339	7,169	7,170	
b	CONCERT PRODUCTION	10,464	10,464		
c	SUPPLIES	5,339	5,339	210	
d	TELEPHONE	3,095	2,785	310	****
	All other expenses	5,462 239,955	5,462	20 515	
25 26	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	433,333	217,440	22,515	0
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if				
	following SOP 98-2 (ASC 958-720)				
_					

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X. (A) (B) Beginning of year End of year 217,504 443,910 1 Cash—non-interest-bearing Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 9,020 Accounts receivable, net 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Notes and loans receivable, net ______ 97,078 7 8 Inventories for sale or use Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other 546,494 10a basis. Complete Part VI of Schedule D 339,210 309,270 b Less: accumulated depreciation 10b 10c Investments—publicly traded securities 11 11 Investments—other securities. See Part IV, line 11 12 12 Investments—program-related. See Part IV, line 11 13 13 Intangible assets 14 14 Other assets. See Part IV, line 11 179,472 179,163 15 15 745,206 1,029,421 Total assets. Add lines 1 through 15 (must equal line 33) 16 16 Accounts payable and accrued expenses 5,722 6,514 17 17 18 Grants payable 18 25,267 33,632 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, -iabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 49,448 49,448 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 18,194 36,487 of Schedule D 25 99,423 125,289 Total liabilities. Add lines 17 through 25. Organizations that follow FASB ASC 958, check here ▶ X Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 485,064 Net assets without donor restrictions 384,174 Net assets with donor restrictions 261,609 419,068 Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33. Capital stock or trust principal, or current funds 29 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 Retained earnings, endowment, accumulated income, or other funds 31 645,783 Total net assets or fund balances 904,132 32 745,206 1,029,421 Total liabilities and net assets/fund balances

Form 990 (2020)

Schedule O.

the audit, review, or compilation of its financial statements and selection of an independent accountant?

Single Audit Act and OMB Circular A-133?

required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

If the organization changed either its oversight process or selection process during the tax year, explain on

As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the

Form **990** (2020)

2c

3a

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

FLICKINGER CENTER FOR THE PERFORMING ARTS

Employer identification number 85 - 0326369

Pa	Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.									
The	orga	nization is not	a private foundation because	e it is: (For lines 1 through 12, c	heck only	one box.)			
1		A church, cor	nvention of churches, or asso	ociation of churches described in	n section	170(b)(1)(A)(i).			
2		A school desc	cribed in section 170(b)(1)(/	A)(ii). (Attach Schedule E (Form	990 or 9	90-EZ).)				
3	П			ce organization described in sec			ii).			
4	П		· · · · · · · · · · · · · · · · · · ·	I in conjunction with a hospital d				ospital's name,		
		city, and state					1 1 1 1 1 1 1			
5				f a college or university owned						
		-	b)(1)(A)(iv). (Complete Part		2 20 2 2 2	, ,				
6		2.2		overnmental unit described in se	ection 17	0(b)(1)(A)(v).			
7	П	An organization that normally receives a substantial part of its support from a governmental unit or from the general public								
			section 170(b)(1)(A)(vi). (Co		_					
8		A community	trust described in section 1	70(b)(1)(A)(vi). (Complete Part	II.)					
9		An agricultura	al research organization des	cribed in section 170(b)(1)(A)(i	x) operate	ed in conj	unction with a land-grant colleg	је		
	(316)-118	or university	or a non-land-grant college o	of agriculture (see instructions).	Enter the	name, ci	ty, and state of the college or			
		university:		**********						
10	X) more than 33 1/3% of its supp				ess		
				opt functions, subject to certain end unrelated business taxable in						
				0, 1975. See section 509(a)(2).						
11			-	exclusively to test for public safe						
12	П		-	exclusively for the benefit of, to				ses		
				ations described in section 509						
		Check the bo	x in lines 12a through 12d th	at describes the type of support	ting orgar	nization a	nd complete lines 12e, 12f, and	d 12g.		
	а	Type I. A	supporting organization ope	erated, supervised, or controlled	by its su	pported o	rganization(s), typically by givir	ng		
				ver to regularly appoint or elect a		of the di	ectors or trustees of the			
				omplete Part IV, Sections A ar						
	b			pervised or controlled in connect		15.5		اند		
				ting organization vested in the s Part IV, Sections A and C.	ame pers	ions that	control or manage the supporte	ea		
	c			upporting organization operated	l in conne	ction with	and functionally integrated wi	ith		
	•			tructions). You must complete				,		
	d	Type III r	non-functionally integrated	I. A supporting organization ope	rated in c	onnection	n with its supported organizatio	n(s)		
				e organization generally must sa				ess		
				nust complete Part IV, Section						
	е			eived a written determination fron n-functionally integrated support			s a Type I, Type II, Type III			
	f		nber of supported organizati		ing organ	ization.				
	g			e supported organization(s).		**** * *** * **				
- (e of supported	(ii) EIN	(iii) Type of organization	(iv) Is the	rganization	(v) Amount of monetary	(vi) Amount of		
,	-	ganization	1,2,	(described on lines 1–10		ur governing	support (see	other support (see		
				above (see instructions))		ment?	instructions)	instructions)		
					Yes	No				
(A)					1					
(B)										
					-					
(C)										
(D)										
(D)										
(E)										
. ,					1	I	l i	l.		

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						(4)
3	The value of services or facilities furnished by a governmental unit to the organization without charge			4			
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc.	(see instructions)				12	
13	First 5 years. If the Form 990 is for the or						
	organization, check this box and stop her	e					
Sec	tion C. Computation of Public Su		tage				
14	Public support percentage for 2020 (line 6	, column (f) divided	by line 11, colum	n (f))		14	%
15	Public support percentage from 2019 Sch	edule A, Part II, lin	e 14			15	%
16a	33 1/3% support test—2020. If the organ	ization did not che	ck the box on line	13, and line 14 is	33 1/3% or more, o	check this	
	box and stop here. The organization qual			4iam			•
b	33 1/3% support test—2019. If the organ	ization did not che	ck a box on line 13	or 16a, and line 1	15 is 33 1/3% or m	ore, check	
	this box and stop here. The organization	qualifies as a publi	cly supported orga	nization			•
17a	10%-facts-and-circumstances test—202	20. If the organizati	on did not check a	box on line 13, 16	Sa, or 16b, and line	14 is	
	10% or more, and if the organization meet	ts the "facts-and-ci	rcumstances" test	, check this box ar	nd stop here. Expl	ain in	
	Part VI how the organization meets the "fa	cts-and-circumsta	nces" test. The or	ganization qualifies	s as a publicly supp	ported	
b	organization 10%-facts-and-circumstances test—201	9. If the organizati	on did not check a	box on line 13, 16		d line	······ • 📗
	15 is 10% or more, and if the organization						
	in Part VI how the organization meets the						
	organization			-		2.03	• [
18	Private foundation. If the organization did	d not check a box of	on line 13, 16a, 16	b, 17a, or 17b, che	eck this box and se	 ee	
	instructions						▶ □
							· · · · · · · · · · · · · · · · · · ·

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	1 7					
Caler	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	430,484	197,541	497,000	127,231	399,855	
2	Gross receipts from admissions, merchandise	450,404	197,541	497,000	127,231	333,655	1,652,111
2	sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	123,194	245,005	271,935	97,865	42,453	780,452
3	Gross receipts from activities that are not an unrelated trade or business under section 513	52,024	24,759	35,041	13,569	6,494	131,887
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	605,702	467,305	803,976	238,665	448,802	2,564,450
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b				***************************************		
8	Public support. (Subtract line 7c from						
500	tion B. Total Support						2,564,450
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(4) 2010	(a) 2020	(A) Total
9	Amounts from line 6	605,702	467,305	803,976	(d) 2019	(e) 2020	(f) Total
		603,702	407,305	803,976	238,665	448,802	2,564,450
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	22,432	22,838	30,230	24,841	12,368	112,709
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b	22,432	22,838	30,230	24,841	12,368	112,709
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	628,134	490,143	834,206	263,506	461,170	2,677,159
14	First 5 years. If the Form 990 is for the or		econd, third, fourth	n, or fifth tax year a	s a section 501(c)	(3)	
<u> </u>	organization, check this box and stop her						
	tion C. Computation of Public St						
15	Public support percentage for 2020 (line 8	3, column (f), divide	d by line 13, colum	ın (f))		15	95.79 %
16	Public support percentage from 2019 Sch	edule A, Part III, lin	e 15			16	90.57 %
	tion D. Computation of Investme				4.880	T 4=T	
17	Investment income percentage for 2020 (I	ine 10c, column (f)	, divided by line 13	s, column (f))			4 %
	Investment income percentage from 2019 S			44 and line 45 in			9 %
19a	33 1/3% support tests—2020. If the orga						▶ X
b	17 is not more than 33 1/3%, check this b 33 1/3% support tests—2019. If the orga						········ P 🖎
J	line 18 is not more than 33 1/3%, check the						L
20	Private foundation. If the organization die			(2)		Will thought their	
	and the state of t	U. U. O. O. U DON U	11, 100, 01		300 111301000	····	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI**.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI**.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		

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		000000000000000000000000000000000000000
3a		
3b		
3c		
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Fal	t IV Supporting Organizations (continued)			
11 a	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	11a	Yes	No
b c	A family member of a person described in line 11a above? A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	11b		
	detail in Part VI.	11c		
Sect	ion B. Type I Supporting Organizations	1		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supports organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among	officers,		
2	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	1		
Sect	supervised, or controlled the supporting organization. ion C. Type II Supporting Organizations	2		
0000	ion of Type in Supporting Organizations		Vaa	Na
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		Yes	No
Sect	ion D. All Type III Supporting Organizations	1		
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	163	110
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
sect	ion E. Type III Functionally-Integrated Supporting Organizations			
1 a b c	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity. Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify these supported organizations and explain how these activities directly furthered their exempt purposes.			
b	those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been organization in a lift "Yes" applies in			
3	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	2b		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Par	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	aniza	tions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on No			ee
,	instructions. All other Type III non-functionally integrated supporting organizations mus	t com	olete Sections A through E.	
Sect	ion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of			
	gross income or for management, conservation, or maintenance of property			
·	held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B – Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		v .
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	Ť		
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally integrated		Il supporting organization	
•	(see instructions).	770		

rail	Type III Non-Functionally integrated 509(a)(3)	Supporting Organiza	tions (continued)	
Secti	on D – Distributions			Current Year
1_	Amounts paid to supported organizations to accomplish exempt purp	oses		
2	Amounts paid to perform activity that directly furthers exempt purpose	es of supported		-
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purposes of sup			
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required—provide de	etails in Part VI)		
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.	110		
8	Distributions to attentive supported organizations to which the organizations	zation is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2020 from Section C, line 6	1107477		
10	Line 8 amount divided by line 9 amount			
Secti	ion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions	(iii) Distributable
			Pre-2020	Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required-explain in Part VI). See			
3	instructions. Excess distributions carryover, if any, to 2020			
	From 2015			
	From 2017			
	From 2019			
	From 2018			
	From 2019			
	Total of lines 3a through 3e			
	Applied to underdistributions of prior years Applied to 2020 distributable amount			
	Applied to 2020 distributable amount			
	Carryover from 2015 not applied (see instructions)			
4	Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2020 from			
4	Section D, line 7:			
	Applied to underdistributions of prior years			
	Applied to 2020 distributable amount	-		
	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
3	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2020 Subtract lines 3h			
O				
	and 4b from line 1. For result greater than zero, explain in			
7	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			
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	n 990 or 990-EZ) 2020		CENTER FOR		85-0326369	Page 8
Part VI	III, line 12; Part IV, S B, lines 1 and 2; Par	Section A, lines 1, 2 t IV, Section C, line tne 1; Part V, Section	, 3b, 3c, 4b, 4c, 5a e 1; Part IV, Section on B, line 1e; Part	i, 6, 9a, 9b, 9c, 11a, n D, lines 2 and 3; F V, Section D, lines 5	e 10; Part II, line 17a or 11b, and 11c; Part IV Part IV, Section E, lines 5, 6, and 8; and Part V, nstructions.)	Section 1c, 2a, 2b,
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